Summary of the Management Policy Council Meeting Minutes

1. Date: Wednesday, March 25, 2026
2. Venue: Web Conference
3. Attendees: Teiji Tominaga (President)
   Takafumi Aoki, Kuniko Ozaki, Kumiko Obino, Masaki Sakaida, Tetsuro Higashi, Geoffrey David Price, Marie-Pierre Favre
   (Attendants)
   Toshiya Ueki (Executive Vice President), Hitoshi Izu (Vice President),
   Hiroyuki Fukuda (Auditor), Kuniko Taguchi (Auditor)
   (Administrative Office)
   Akira Abe (General Administrative Manager),
   Kenichi Kimura (Director of General Affairs and Planning Department),
   Akihiro Kimura (Senior Management Planning Officer),
   Tomokazu Furukawa (Director of General Affairs Division)
4. Absentees: Yasuhiro Miyata

5. Proceedings

○ Confirmation of the draft summary of the previous Management Policy Council Meeting (January 29, 2026) minutes

Based on the provided materials, Chairperson Tetsuro Higashi submitted the above-mentioned draft summary of minutes, and it was approved.

○ Proceedings

(1) New Administrative Structure

Based on the provided materials, President Teiji Tominaga gave an explanation of the new administrative structure from April 2026.

(2) Overview of the fiscal 2026 budget

President Tominaga stated that Vice President Hitoshi Izu would provide an explanation regarding this agenda item. This proposal was accepted, and based on the provided materials, Vice President Izu gave an explanation of the overview of the fiscal 2026 budget. After the matter was put to deliberation, it was decided as proposed. Notably, the key points raised by the Management Policy Members are as follows:

・Regarding the budget shortfall due to the responses to the National Personnel Authority Recommendation and other factors, it is necessary to consider measures to secure funding and

review resource allocation for the next fiscal year and beyond.

・Regarding the retirement age system for faculty and staff, it is important to consider its future direction while taking into account trends in the private sector and other universities.

(3) Establishment of Tohoku University Operating Fund

President Tominaga stated that Vice President Hitoshi Izu would provide an explanation regarding this agenda item. This proposal was accepted, and based on the provided materials, Vice President Izu gave an explanation of the establishment of the Tohoku University Operating Fund. After deliberation, it was approved.

(4) Revision of the Regulations of Management Policy Council

President Tominaga stated that Vice President Hitoshi Izu would provide an explanation regarding this agenda item. This proposal was accepted, and based on the provided materials, Vice President Izu gave an explanation of the revision of the Regulations of Management Policy Council. After deliberation, it was approved.

(5) Report of the President Selection and Scrutiny Committee

Based on the provided materials, the Administrative Office gave an explanation as a report from the President Selection and Scrutiny Committee that the "Term of Office Regulation for the President of Tohoku University" and the "Regulation on the Selection of Presidential Candidates and Request for Dismissal of the President of Tohoku University" were amended.

(6) Actions related to the Research System Strengthening Plan as University for International Research Excellence

Based on the provided materials, President Tominaga gave an explanation of the actions related to the Research System Strengthening Plan as a University of International Research Excellence. Notably, the key points raised by the Management Policy Members are as follows:

・It was emphasized that as a University for International Research Excellence, with the expanding scale of the university and new hiring of researchers including those from overseas, and the systems becoming more complex, careful dialogue with faculty and staff, including department heads, and internal communication that gathers opinions from diverse layers are extremely important.

・It was highly commended that the plans set forth in the system strengthening plan are being steadily executed, and that many KPIs, such as the invitation of top researchers and the increase in the acquisition of external funding, have progressed and achieved results.