Summary of the Management Policy Council Meeting Minutes

1. Date: Tuesday, September 30, 2025
2. Venue: Web Conference
3. Attendees: Teiji Tominaga (President)
   Takafumi Aoki, Kuniko Ozaki, Kumiko Obino, Masaki Sakaida, Tetsuro Higashi, Yasuhiro Miyata, Geoffrey David Price, Marie-Pierre Favre
   (Attendants)
   Toshiya Ueki (Executive Vice President), Hitoshi Izu (Vice President),
   Kuniko Taguchi (Auditor)
   (Administrative Office)
   Akira Abe (General Administrative Manager),
   Kenichi Kimura (Director of General Affairs and Planning Department),
   Akihiro Kimura (Deputy Director of General Affairs and Planning Department),
   Tomokazu Furukawa (Director of General Affairs Division)
4. Absentees: None

5. Proceedings

○ Confirmation of the draft summary of the previous Management Policy Council Meeting (June 19, 2025) minutes

Based on the provided materials, Chairperson Tetsuro Higashi submitted the above-mentioned draft summary of minutes, and it was approved.

○ Proceedings

(1) Facility development to accelerate the implementation of the 'Research System Strengthening Plan as a University for International Research Excellence'

President Tominaga stated that Vice President Hitoshi Izu would provide an explanation regarding this agenda item. This proposal was accepted, and based on the provided materials, Vice President Izu gave an explanation of the facility development to accelerate the implementation of the Research System Strengthening Plan as a University for International Research Excellence. Notably, there was an opinion from a Management Policy Member, impressed by the speed of planning and the building plans, and expressing expectations for further development.

(2) Fundraising for facilities development, etc

President Tominaga stated that Vice President Hitoshi Izu would provide an explanation regarding this agenda item. This proposal was accepted, and based on the provided materials, Vice President Izu

gave an explanation of the Fundraising for facilities development. There was an opinion from a Management Policy Member that if you can secure funding on attractive terms, you should definitely proceed.

(3) Actions related the Research System Strengthening Plan as University for International Research Excellence

Based on the provided materials, President Tominaga and Takafumi Aoki gave an explanation of the actions related to the Research System Strengthening Plan as a University of International Research Excellence. Notably, the key points raised by the Management Policy Members are as follows:

- Expectations were expressed for continued efforts to strengthen the arrangements for welcoming overseas researchers.
- Encouragement was given to improve researchers' working conditions and to make steady efforts to secure international talent, including through SiRIUS.
- It was noted that if any disadvantages arise from receiving support through the University Fund, appropriate measures should be taken to address them.
- It was emphasized that advancing a comprehensive process of internationalisation that engages the entire Tohoku University community is important to respond to the rapid progress associated with welcoming international researchers.