Summary of the Management Policy Council Meeting Minutes

1. Date: Thursday, June 19, 2025
2. Venue: Web Conference
3. Attendees: Teiji Tominaga (President)
   Takafumi Aoki, Kuniko Ozaki, Kumiko Obino, Masaki Sakaida, Tetsuro Higashi, Yasuhiro Miyata, Geoffrey David Price, Marie-Pierre Favre
   (Attendants)
   Toshiya Ueki (Executive Vice President), Hitoshi Izu (Vice President), Akiyoshi Yonezawa (Special Advisor), Hiroyuki Fukuda (Auditor), Kuniko Taguchi (Auditor)
   (Administrative Office)
   Akira Abe (General Administrative Manager),
   Kenichi Kimura (Director of General Affairs and Planning Department),
   Akihiro Kimura (Deputy Director of General Affairs and Planning Department),
   Tomokazu Furukawa (Director of General Affairs Division)
4. Absentees: None

5. Proceedings

○ Confirmation of the draft summary of the previous Management Policy Council Meeting (March 25, 2025) minutes

Based on the provided materials, Chairperson Tetsuro Higashi submitted the above-mentioned draft summary of minutes, and it was approved.

○ Proceedings

(1) FY2024 Financial Report

President Tominaga stated that Vice President Hitoshi Izu would provide an explanation regarding this agenda item. This proposal was accepted, and based on the provided materials, Vice President Izu gave an explanation of the FY2024 Financial Report. After the matter was put to deliberation, it was resolved as proposed. Notably, a Management Policy Member expressed an opinion regarding the necessity of increasing medical service fees in consideration of the role of the university hospital and its current financial situation.

(2) Actions related the Research System Strengthening Plan as University for International Research Excellence

1) FY2024 Annual Report as University for International Research Excellence

Based on the provided materials, President Tominaga and Takafumi Aoki gave an explanation of the

FY2024 Annual Report as University for International Research Excellence. After deliberation, it was approved.

2) FY2025 Corporate Strategic Budget

President Tominaga stated that Vice President Izu would provide an explanation regarding the FY2025 Corporate Strategic Budget. This proposal was accepted, and based on the provided materials, Vice President Izu gave an explanation of the Budget. After the matter was put to deliberation, it was resolved as proposed. Notably, the key points raised by the Management Policy Members were as follows:

- It is also important to support the existing staff within the university in gaining competencies and improving their ability to communicate in English within an international environment.
- It is essential to strike a strategic balance between providing comprehensive university support and implementing a certain degree of selection and concentration in representative fields.
- In light of the anticipated continuation of budgetary challenges, including rising personnel costs, increasing utility expenses, and the deteriorating financial condition of the university hospital, it was noted that a cautious approach may be warranted.
- Tohoku University has a very strong foundation to achieve its objectives, and the plan looks very sensible. Great confidence is placed in its continued prosperity.