Summary of the Management Committee Meeting Minutes

1. Date: Wednesday, June 11, 2025
2. Venue: Tohoku University Tokyo Office and Web Conference
3. Attendees: (Internal Members)

Teiji Tominaga (President)

Takafumi Aoki, Hirotsugu Takizawa, Asako Sugimoto, Toshiya Ueki, Hideo Harigae, Hiroo Yugami, Yasuhiro Miyata, Yasunori Yamashita, Tsuyoshi Tohyama, Motoko Kotani, Marie-Pierre FAVRE

(External Members)

Kazuko Otani, Tadashi Onodera, Yayoi Komatsu, Hiroyuki Sakaki, Keiichi Sasaki, Koichi Tadenuma, Kojiro Higuchi, Koichiro Watanabe, Elizabeth Masamune, Richard Dasher, Sandra Wu Wen-Hsiu, Atsushi Ohtsu

(Attendants)

Hiroyuki Fukuda (Auditor), Kuniko Taguchi (Auditor), Masahiro Yamaguchi (Vice President), Fumihiko Imamura(Vice President), Mami Tanaka(Vice President), Hitoshi Izu(Vice President), Toshiaki Kimura(Vice President), Akinori Ito(Vice President), Kaoru Maruta(Vice President)

(Administrative Office)

Akira Abe(General Administrative Manager),
Kenichi Kimura (Director of the General Affairs and Planning Department),
Masako Nyui (Director of the Global Affairs Department)
Masafumi Haga (Director of the Human Resources and Planning Department)
Tokuo Ogata (Director of the Education and Student Support Department)
Mitsushige Yano (Director of the Finance Department)
Akihiro Kimura (Deputy Director of General Affairs and Planning Department),
Tomokazu Furukawa (Director of General Affairs Division)

4. Absentees: (External Members)

Hidefumi Kobayashi, Alison Beale

5. Proceedings

○ Confirmation of the draft summary of the previous Management Committee Meeting (March 17, 2025) minutes

Based on the provided materials, the chairperson submitted the above-mentioned draft summary of minutes, and it was approved.

○ Proceedings

The chairperson reported on the activities of Tohoku University from March 2025.

(1) FY2024 Financial Report

The chairperson stated that the Vice President (for Financial Management and Strengthening the Management Foundation) Hitoshi Izu would explain this agenda item. The Vice President explained the FY2024 Financial Report based on the materials, and after deliberation, it was approved. The summary of opinions from external members is as follows:

- We should develop a long-term strategy for allocating grant funds based on the Research System Strengthening Plan for Universities for International Research Excellence.
- Instead of only benchmarking against top global universities, Tohoku University should also use rapidly growing overseas universities of a similar size as a benchmark and should learn how they are strengthening their financial foundations.

(2) FY2024 Fund Management Report

Executive Vice President Yasuhiro Miyata explained the status of fund management for FY2024 based on the materials, and it was confirmed.

(3) Performance Reflection in Executive's Year-End Special Allowances and Retirement Allowances

Executive Vice President Yasunori Yamashita explained the materials on the performance reflection in executive's Year-End special allowances and retirement allowances and after deliberation, it was approved.

(4) Establishment on the Regulations

Executive Vice President Toshiya Ueki explained the establishment on the regulations to partially amend the Tohoku University Organizational Operations Regulations based on the materials, and after deliberation, it was approved.

(5) Actions related the Research System Strengthening Plan as University for International Research Excellence

1) FY2024 Annual Report as University for International Research Excellence

Executive Vice President Takafumi Aoki explained the FY2024 annual report on as University for International Research Excellence based on the materials, and after deliberation, it was approved.

2) FY2025 Corporate Strategic Budget

The chairperson stated that the Vice President (for Financial Management and Strengthening the Management Foundation) Hitoshi Izu would explain the corporate strategic budget for FY2025.

The Vice President provided an explanation based on the materials, and after deliberation, it was approved. The summary of opinions from external committee members is as follows:

- Given the current global climate, it's timely to attract highly skilled personnel from overseas. We need to ensure their quality and provide support systems for their accompanying families.
- We should strategically promote our status as the first certificated University for International Research Excellence to attract top-tier students and researchers. Additionally, we must maximize the use of the dedicated website to share our progress and publicize the support available to researchers.
- We need to actively pursue collaborations with international companies and secure external funding in the future. It's also crucial to actively advocate for and request government support.
- While Top 10% papers are a key indicator for the Research System Strengthening Plan for Universities for International Research Excellence, our internal assessments should also emphasize the total number of papers to ensure research diversity. We must also consider providing support for the humanities and social sciences.